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# ANNUAL REPORT 2023-24

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**alumni**UBC

At the time of writing, we are almost halfway through the execution of a five-year strategic plan, thoughtfully designed to help us earn the attention, appreciation, and support of UBC alumni.

We intentionally set ourselves very ambitious goals for annual engagement figures, knowing that high targets will make us reach just that little bit further, but it's clear from the results of the 2023-24 year that those targets could have been even higher.

Our main goal for the past year was to engage 100,000 alumni, and we're delighted to report that we surpassed this by almost 5 per cent (104,199). Having tracked and counted all alumni activity – from opening an email to attending an event or mentoring a student – our grand total for single interactions was almost two million (1,925,843). This is almost double the number of interactions recorded last year.

Let's break down that impressive figure with a few highlights under our five main categories of engagement:

### **CONTRIBUTION | PHILANTHROPY AND VOLUNTEERING**

More than 4,500 alumni volunteered their time and more than 7,000 made a donation to support students and research.

Alumni volunteer for UBC in many different ways, and one of the most impactful is by mentoring students. In the fall, we assisted their efforts by launching the Master Effective Mentorship training program. This provides volunteers with both new perspectives on mentorship relationships across generations and practical approaches for impactful conversations.

### **MEDIA | CONSUMPTION OF CONTENT**

UBC Magazine online readership levels continued to increase with a 15 per cent increase in website sessions, driven in part by a similar increase in the open rates of the magazine's monthly newsletter. The September 2023 issue of the newsletter had the highest open rate at 55 per cent, which is double the industry average and double the rate of the newsletter's inaugural issue in February 2021. Readership now stands at more than 30,000.

### **SHARING | SHARING OUR CONTENT THROUGH SOCIAL MEDIA**

With a renewed focus on social media, we embraced short-form video content – dropping formalities and engaging our audiences in a fun, authentic, and relatable way. This strategy has seen staggering returns in terms of enhancing our visibility. With a total of 1,121,052 social media engagements.

Efforts to build a vibrant online community also extended to platforms such as TikTok and Instagram, where we've experienced significant growth. Several videos have gone viral, amplifying our presence and connecting with a wider audience.

### **EXPERIENTIAL | PARTAKING IN PROGRAMMING**

About 18,000 alumni registered for events and programs. These took place both online and in person in various locations around the world, and included social gatherings, cultural outings, career education, speaker presentations, and more.

For example, the "My Town Meetups" program facilitated social gatherings for alumni living around the globe – from Dubai to Dhaka, and Seattle to Sydney. And our "UBC Dialogues" and "Spotlight" programs offered a wide range of exceptional UBC speakers presenting on intriguing topics aligned with UBC's goals of advancing healthy lives, creating solutions for the planet, and shaping thriving societies.

Such events are an important platform for showcasing UBC's diverse luminaries, their impactful work, and the importance of exchanging knowledge. New programming introduced over the year included the "alumni UBC Short Fiction Contest," with the winning entries shared in UBC Magazine.



**BENEFITS AND TRANSACTIONS | TAKING ADVANTAGE OF SPECIAL BENEFITS AND SERVICES)**

Since launching in April 2020, the *alumni UBC* App has quickly become a key alumni engagement driver. As well as a means of accessing content, it offers exclusive alumni-only features, including monthly contests, service discounts, and library borrowing privileges. It has a logged-in alumni base of 37,067, with 7,717 alumni logging into the app for the first time during this reporting period.

Our travel program also saw increased uptake and revenues. It offered 15 small-group tours led by UBC scholars, accomplished alumni, and community leaders. The themes of Arts and Culture, Food and Wine, Nature and Wildlife, and Active and Wellness continue to resonate in the educational travel community.

One of our strategies for reaching more alumni focused on recapturing “lost” alumni – those who have never engaged with our programming or haven’t done so for some time, as well as alumni for whom we have no contact details. We worked with several external organizations to create special alumni pricing for sport- and culture-related activities. We also established a wine club with quarterly offering from local wineries, and advertised it through external channels. And for the first time we had booth presence at major street festivals in Vancouver (e.g. – Greek Day and Khatsahlano Street Party) to promote our app for downloading. All of these initiatives contributed to our success in exceeding our alumni engagement goal.

Of course, success often leads to heightened expectations, and in our case it has led to a revision of our alumni interactions goal for the university’s major FORWARD campaign – which has been doubled from five million to 10 million. We are confident that we will not only reach this goal, but beat it, and on the way we anticipate sharing more good news in next year’s annual report.



**Fred Withers, BCom'77, FCPA, FCA**  
Chair, *alumni UBC* Board of Directors



**Natalie Cook Zywicki**  
Associate Vice-President /  
Executive Director, *alumni UBC*



# Alumni by the Numbers (2023-24)



alumni living in more than 145 countries



alumni engaged



alumni interactions

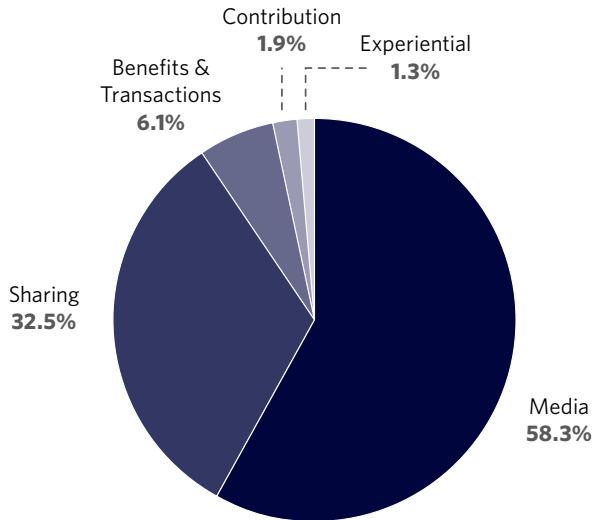
## ALUMNI BY GENERATION

Mature (Pre-1946)	4%
Older Boomer (1946-1954)	10%
Younger Boomer (1955-1965)	13%
Gen X (1966-1980)	25%
Millennial (1981-1995)	36%
Gen Z (After 1996)	12%

## TOP 5 REGIONS

Lower Mainland	190,298
Okanagan	17,758
Greater Victoria	10,541
Greater Toronto	10,209
Greater Calgary	7,666

## INTERACTIONS



Financial Statements of

The Alumni Association  
of the University of  
British Columbia

And Independent Auditor's Report thereon

**Year ended March 31, 2024**

# Independent Auditor's Report

To the Board of Directors of The Alumni Association of The University of British Columbia

## Report on the Audit of Financial Statements

### Opinion

We have audited the financial statements of The Alumni Association of The University of British Columbia (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2024
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

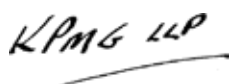
As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.  
The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Reporting on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding period.



**Chartered Professional Accountants**

*Vancouver, Canada*

*June 26, 2024*

# Statement of Financial Position

March 31, 2024, with comparative information for 2023

	2024	2023
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	815,588	958,900
Short-term investments	3,712,307	3,342,967
Accounts receivable	152,093	80,968
Prepaid expenses	3,600	3,600
	<b>4,683,588</b>	<b>4,386,435</b>
Furniture and equipment (note 5)	175,251	131,079
	<b>4,858,839</b>	<b>4,517,514</b>
<b>LIABILITIES AND NET ASSETS</b>		
Current liabilities:		
Accounts payable and accrued liabilities (notes 3 and 4)	401,036	371,158
Deferred revenue and refundable deposits	1,148,086	1,181,121
	<b>1,549,122</b>	<b>1,552,279</b>
Net assets:		
Net assets invested in furniture and equipment	175,251	131,079
Net assets internally restricted for future operating programs	125,000	-
Net assets internally restricted for future equipment purchases	337,863	388,250
Net assets internally restricted for future building maintenance	100,000	-
Unrestricted net assets	2,571,603	2,445,906
	<b>3,309,717</b>	<b>2,965,235</b>
	<b>\$4,858,839</b>	<b>\$4,517,514</b>

See accompanying notes to financial statements.

Approved on behalf of the Board:

**Fred Withers**  
Chair

**Connie Fair**  
Treasurer



# Statement of Operations

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Revenue:		
UBC contribution (note 3)	2,145,660	2,123,160
The Robert H. Lee Alumni Centre	890,951	721,640
Cecil Green Park (note 7)	830,025	819,596
Alumni Services and Business Development (note 8)	797,624	679,590
Sponsorship and In Kind	126,009	155,122
UBC Magazine and other advertising	155,657	184,836
Interest and investment income	195,790	51,983
	<b>5,141,716</b>	<b>4,735,927</b>
Operating expenses (note 6):		
Administration	664,726	641,517
The Robert H. Lee Alumni Centre (note 3)	1,194,425	982,480
UBC Welcome Centre	32,092	31,416
Cecil Green Park (note 7)	594,209	597,199
Alumni Services and Business Development	267,728	247,456
Sponsorship and In Kind	27,838	12,706
UBC Magazine and Communications	2,016,216	1,738,610
	<b>4,797,234</b>	<b>4,251,384</b>
Excess of revenues over expenses	<b>\$344,482</b>	<b>\$484,543</b>

See accompanying notes to financial statements.

# Statement of Changes in Net Assets

Year ended March 31, 2024, with comparative information for 2023

	INVESTED IN FURNITURE AND EQUIPMENT	INTERNALLY RESTRICTED FOR FUTURE OPERATING PROGRAMS	INTERNALLY RESTRICTED FOR FUTURE EQUIPMENT PURCHASES	INTERNALLY RESTRICTED FOR FUTURE BUILDING MAINTENANCE	UNRESTRICTED	TOTAL
<b>2024</b>						
Balance, beginning of year	131,079	-	388,250	-	2,445,906	2,965,235
Internally approved appropriations	-	125,000	45,000	100,000	(270,000)	-
Excess (deficiency) of revenues over expenses	(64,998)	-	13,783	-	395,697	344,482
Interfund transfers:						
Purchase of furniture and equipment	109,170	-	(109,170)	-	-	-
Balance, end of year	\$175,251	\$125,000	\$337,863	\$100,000	\$2,571,603	\$3,309,717
<b>2023</b>						
Balance, beginning of year	54,262	-	322,314	-	2,104,116	2,480,692
Internally approved appropriations	-	-	182,000	-	(182,000)	-
Excess (deficiency) of revenues over expenses	(46,145)	-	6,898	-	523,790	484,543
Interfund transfers:						
Purchase of furniture and equipment	122,962	-	(122,962)	-	-	-
Balance, end of year	\$131,079	-	\$388,250	-	\$2,445,906	\$2,965,235

See accompanying notes to financial statements.

# Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
<b>CASH PROVIDED BY (USED IN):</b>		
Operations:		
Excess of revenues over expenses	344,482	484,543
Depreciation, an item not involving cash	64,998	46,145
Unrealized (gain) loss on short-term investments	(76,762)	21,616
Changes in non-cash operating working capital items:		
Accounts receivable	(71,125)	57,900
Accounts payable and accrued liabilities	29,878	(105,408)
Deferred revenue and refundable deposits	(33,035)	226,752
	<b>258,436</b>	<b>731,548</b>
Investments:		
Purchase of furniture and equipment	(109,170)	(122,962)
Short-term investments, purchases net of redemptions	(292,578)	(474,587)
	<b>(401,748)</b>	<b>(597,549)</b>
Increase (decrease) in cash and cash equivalents	<b>(143,312)</b>	133,999
Cash and cash equivalents, beginning of year	<b>958,900</b>	824,901
Cash and cash equivalents, end of year	<b>\$815,588</b>	<b>\$958,900</b>

See accompanying notes to financial statements.

# Notes to Financial Statements

## 1. Nature of operations:

The Alumni Association of The University of British Columbia (the "Association") was incorporated in March 1946 and is registered under the Societies Act (British Columbia) with the primary objective of increasing the involvement of alumni in the activities of The University of British Columbia (the "University"). The direct revenue sources of the Association are not sufficient to cover its operating and capital expenditures and, as a result, the continued support of the University is required to finance the activities of the Association.

Effective June 27, 2014, the Association entered into a new 7-year agreement with the University with an effective date of January 1, 2014. This Agreement defines the relationship between the Association and the University. The agreement commits the University to funding the operations of the Association based on approved annual budgets. The initial term of the Agreement expired on December 31, 2021; however, the agreement automatically renews for additional 3-year terms until terminated at the option of either party by providing 6-months written notice of termination to the other.

The Association is non-taxable under the *Income Tax Act* as a non-profit organization.

## 2. Significant accounting policies:

### (a) Basis of presentation:

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

### (b) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term deposits which are highly liquid with original maturities of less than 3-months.

### (c) Short-term investments:

Short-term investments, consisting of Guaranteed Investment Certificates with maturities or cashable within the next fiscal year, are carried at fair value with gains and losses recorded in the Statements of Operations.

### (d) Furniture and equipment:

Furniture and equipment is recorded at historical cost. Depreciation is recorded at 20% for furniture and 33⅓% for equipment per annum using the straight-line method.

The Association annually assesses furniture and equipment for impairment.

### (e) Internal restrictions of net assets:

Certain amounts are set aside into a separate component of net assets. These amounts may be held in term deposits and the interest income, which has been recorded in operations, is retained in the fund to maintain its purchasing power. Appropriation of these funds requires the approval of the Association's Board of Directors but is not subject to other restrictions. Internally restricted net assets include the following:

#### (i) Net assets internally restricted for future equipment purchases:

These amounts have been set aside for equipment replacement purposes which are approved by the Board of Directors.

#### (ii) Net assets internally restricted for future operating programs:

Appropriations of the operating fund balance are made from time to time to designate funds for specific projects. When the projects take place, the costs are included in operating expenses that are allocated to net assets internally restricted for future operating programs and any remaining appropriations upon completion of the project are returned to the unrestricted fund balance.

#### (iii) Net assets internally restricted for future building maintenance:

These amounts have been set aside for the maintenance of the Association's two venues, Cecil Green Park and Robert H. Lee Alumni Centre. Appropriations are approved by the Board of Directors.

**(f) Revenue:**

The Association receives payments in advance for the rental of Cecil Green Park and the Robert H. Lee Alumni Centre. The recognition of such revenue is deferred until the date of the actual rental. The Association also receives payments pursuant to its alumni services and marketing agreements with Meloche Monnex Inc., Manulife, and Bank of Montreal. The Association records revenue from these contracts as services are rendered over the term of the agreement. In some instances, payments to the Association are based on the financial results of these affinity partners, thus revenue is recorded on cash receipt, as the Association is unable until this time to reasonably estimate the revenue earned.

The Association follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection reasonably assured. Endowment contributions are recognized as direct increases in net assets. The Association currently has no endowment funds. Contributions subject to external restrictions are recognized as revenue in the year in which the related expenses are incurred. Contributions restricted for the purchase of furniture and equipment are deferred and amortized into revenue on the same basis that the related furniture and equipment are depreciated.

**(g) Contributed services and in-kind contributions:**

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in these financial statements.

Print and digital advertising for events held by the Association, car rentals, hotel accommodations, and parking are being provided as in-kind contributions. The Association received \$17,587 (2023 – nil) of in-kind contributions during the year. The contributions are recognized at their estimated fair value.

**(h) Use of estimates:**

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of these financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**(i) Financial instruments:**

Financial instruments are recorded at fair value on initial recognition. All financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Association has elected to carry short-term investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

**(j) Related party transactions:**

Monetary related party transactions and non-monetary related party transactions that have commercial substance are measured at the exchange amount when they are in the normal course of business, except when the transaction is an exchange of a product or property held for sale in the normal course of operations. Where the transaction is not in the normal course of operations, it is measured at the exchange amount when there is a substantive change in the ownership of the item transferred and there is independent evidence of the exchange amount.

All other related party transactions are measured at the carrying amount.

### 3. Related party transactions:

Included in accounts payable and accrued liabilities is \$187,964 (2023 - \$199,713) payable to the University.

The UBC contribution of \$2,145,660 (2023 - \$2,123,160) is the annual contribution received from the University pursuant to the funding agreement (note 1).

Included in The Robert H. Lee Alumni Centre expenses is \$323,903 (2023 - \$319,265) of maintenance, utilities, and facility management expenses, as per the Service Level Agreement, which is paid to the University for operations during the year and is recorded at the exchange amount.

### 4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities as at March 31, 2024 are government remittances payable of \$39,276 (2023 - \$28,332) relating to federal and provincial sales taxes, payroll taxes, health taxes, and workers' safety insurance.

### 5. Furniture and equipment:

<b>MARCH 31, 2024</b>	<b>COST</b>	<b>ACCUMULATED AMORTIZATION</b>	<b>NET BOOK VALUE</b>
Furniture and equipment	\$806,868	\$631,617	\$175,251

<b>MARCH 31, 2023</b>	<b>COST</b>	<b>ACCUMULATED AMORTIZATION</b>	<b>NET BOOK VALUE</b>
Furniture and equipment	\$697,698	\$566,619	\$131,079

### 6. Functional allocation of expense:

The costs of providing programs and other activities have been presented on a program basis in the statement of operations. Accordingly, salaries and other costs have been allocated among the programs and supporting services benefited.

The expenses of the Association on an account group basis are as follows:

	<b>2024</b>	<b>2023</b>
Alumni Centre operating expenses	848,111	703,736
Alumni services and business development	35,887	19,800
Association governance and reporting	72,765	52,046
Cecil Green Park operating expenses	291,337	320,603
Directors expense	8,020	4,873
Depreciation expense	64,998	46,145
Equipment expense, including depreciation	20,130	17,598
Meetings and events	29,184	31,551
Memberships and subscriptions	7,906	7,111
Miscellaneous	25,678	6,392
Office expense	49,533	34,825
Professional development	20,317	21,345
Purchased services	222,611	201,287
Salaries and benefits	2,246,412	2,010,157
UBC Magazine print and digital	854,345	773,915
	<b>\$4,797,234</b>	<b>\$4,251,384</b>

## **7. Cecil Green Park:**

The Association shares Cecil Green Park revenue in excess of the net of the Association's direct cost related to the short-term leasing/booking of the premises and any proctor services annually with the University on a 50/50 basis. The cost of sharing this revenue of \$146,160 (2023 - \$157,001) is included in the expense caption "Cecil Green Park" in the Statement of Operations.

## **8. Alumni services and business development:**

- (a) During the year ended March 31, 2023, the Association entered into an agreement with Meloche Monnex Inc. ("Meloche"). Under the terms of the agreement, the Association will receive a fee for providing to Meloche the exclusive rights to market its home and automobile insurance to members of the Association until January 31, 2033.
- (b) During the year ended March 31, 2020, the Association entered into an agreement with the Manufacturer's Life Insurance Company ("Manulife"). Under the terms of the agreement, the Association will receive a fee for providing Manulife the exclusive rights to market its life insurance to members of the Association until March 31, 2029, at which point the agreement will automatically renew for successive three month periods.
- (c) During the year ended March 31, 2022, the Association entered into an agreement with Bank of Montreal ("BMO"). Under the terms of the agreement, the Association will receive a fee for providing BMO the exclusive rights to market its products to members of the Association until June 30, 2026.

## **9. Financial risks:**

### **(a) Liquidity risk:**

Liquidity risk is the risk that the Association will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Association manages its liquidity risk by monitoring its operating requirements. There has been no change to the risk exposures from 2023.

### **(b) Credit risk:**

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Association is exposed to credit risk with respect to its cash and cash equivalents, short-term investments and accounts receivable. The Association deals with creditworthy counterparties to mitigate the risk of financial loss from defaults. There has been no change to the risk exposure from 2023.

## **10. Employee remuneration:**

During the fiscal year ending March 31, 2024, the Association paid total remuneration of \$2,023,758 to seventeen employees (2023 - \$1,730,84 to fifteen employees), who each received total annual remuneration of \$75,000 or greater.

## **11. Comparative information:**

Certain comparative figures have been reclassified, where applicable, to conform to the presentation used in the current year.

## Board of Directors

### CHAIR

Fred Withers, *BCom'77, FCPA, FCA*

### VICE-CHAIR

Shom Sen, *BCom'84*

### TREASURER

Connie Fair, *BCom'84, MBA'88*

### MEMBERS AT LARGE [TERMS ENDING 2024]

Debra Doucette, *BA'81*

Connie Fair, *BCom'84, MBA'88*

Mauro Manzi, *BCom'95*

Rahim Moloo, *LLB'05*

Shom Sen, *BCom'84*

Dr. Amin Shivji, *BSc'88, DMD'93*

Howard Soon, *BSc'74, DSc'20*

### MEMBERS AT LARGE [TERMS ENDING 2025]

Ian Banks, *BA'92*

Michelle Cook, *MJ'00*

Miranda Huron, *BA'02, MEd'16*

Fred Withers, *BCom'77, FCPA, FCA*

### MEMBERS AT LARGE [TERMS ENDING 2026]

Anna Fung, *BA'81, LLB'84*

Diego Mandelbaum, *BASc'11*

Grant Munro, *BSc'01*

Laura Silvester, *BCom'11*

## Ex-Officio:

### UBC PRESIDENT AND VICE-CHANCELLOR

Dr. Benoit-Antoine Bacon

### UBC CHANCELLOR

Steven Lewis Point, *LLB'85, LLD'13*

### VICE-PRESIDENT, DEVELOPMENT AND ALUMNI ENGAGEMENT (PRESIDENT'S DESIGNEE)

Heather McCaw, *BCom'86*

### ASSOCIATE VICE-PRESIDENT / EXECUTIVE DIRECTOR, ALUMNI UBC

Natalie Cook Zywicki

### PAST CHAIR

Debra Doucette, *BA'81*